1. Risk Ref No: 2. Senior Risk Owner:	Description of Risk	Control measures already in place	Current Risk Score (with known controls in place)		Combined score	Additional mitigating actions/control measurers planned to achieve target score	Target Risi		combined score	Additional Control measure owner	Target Date	commentary following review, inc. date	Additional Information and explanation
1. PF - Gov 1 2. Pension Fund Committee	effectively, particulalry as a	Policies and procedures adopted by Pension Fund Committee, specifically the committee training policy	3	4	12	Undertake a review of Committee Knowledge and Skills. Follow up on Findings with revised training plan	2	4	8		on-going with quarterly review		Current score is influenced by the collective experience and consistency of the Pension Fund Committee, which has had a number of changes over the last 4 years.
1. PF - Gov 2 2. Pension Fund Committee		Continuous engagement with DLUHC and other interested stakeholders	4	3	Amber 12		4	3	Green 12		on-going with quarterly review		The dictated change to pooling of investment arrangements and implementation of this presents a significant risk to the scheme. The frequency of new regulation and the relatively new role of the
1. PF - Gov 3 2. Anton Sweet	timely accounts leading to	Regular reconcilliations between the accounting records and other sources of information such as custody records.	2	4	Amber 8		2	4	Amber 8		Annual on receipt of the external auditors findings.		Pensions Regulator are also factors.
1. PF - Inv1	The pension fund has	Training and professional standards of staff involved in production of the accounts. Engagement with CIPFA standards and requirements of the code. Cash flow forecasting of TM	2	4	Green 8		2	4	Green 8		on-going with		
2. Anton Sweet	insufficient available cash to meet its immediate (next 6 months) liabilities.	function Monthly review of asset allocation and cash levels	2	4	Green		2	4	Green		on-going with quarterly review		

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PF - Inv2 Pension Fund Committee	insufficient available assets to meet its long term liabilities.	Funding Strategy Statement Investment Strategy Statement Regular reporting of current position to Committee	2	5	10	The triennial 2022 valuation includes provision for restoring the fund to full funding over 16 years. The current risk score partly reflects that the fund was 95% funded at the last valuation. An improvement in the funding level will reduce the likelihood of the risk occurring at some point in the future.	2	5	10 Amber		Review again at next Valuation - 2025	score reduced to reflect the better funding level reported as part of the 2022 valuation.	This risk encapsulates the purpose of the fund in trying to always have sufficient assets to meet uncertain future liabilities with a pool of assets with uncertain future investment performance There is also the need to balance the funding needs of the fund with the desire to keep contributions as low and constant as possible
1. PF - Inv3 2. Pension Fund Committee	investments due to ESG factors, including climate change.	ESG Policy within Investment Strategy Statement requiring ESG factors to be considered in all investment decisions.	2	4	8 Green		2	4	8 Green		on-going with quarterly review		Moving all assets to the management of Brunel, which has a greater focus on ESG and climate change than the majority of our legacy investment managers, has considerably improved our management of these risks.
1. PF - Inv4 2. Pension Fund Committee	Fee savings or investment	Representation on the Brunel Client Group and Oversight Board	2	4	8 Green		2	4	8 Green		on-going with quarterly review		

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1. PF - Inv5 2. Anton Sweet	Insolvency of the fund's Global Custodian	Fund's assets held in client accounts not as assets of the custodian Additional oversight of custodian provided by Brunel for the assets they manage Review of credit worthiness and inherent business risk of custodian at tender phase	2	4	8 8		2	4	8 Green		on-going with quarterly review		The designation of the fund's assets as client assets ensures that they cannot be appropriated by creditors of the Custodian bank in the case of that entity going into administration. As a result we should be able to recover substantially all of the assets of the fund held in custody but there would be considerable administrative and liquidity disruption.
1. PF - Admin1 2. Stephen Morton	Failure of Benefits Administration to perform their tasks, specifically leading to incorrect or untimely benefits payment.	Regular reporting to Committee Internal processes and proceedures Regular review by Internal and External audit	2	3	6		2	3	6		on-going with quarterly review		The greater resiliance gained from the Peninsula Pensions shared service has been balanced by greater complexity coming into the sceme benefits.
PF - Admin2 Stephen Morton	Legal challenge to fund, particularly in respect of the payment of pension benefits	Internal processes and proceedures Regular review by Internal and External audit	3	3	Green 9 Amber	Receipt of revised regulations in respect of the exit cap, McCloud and Goodwin	2	3	Green Green		on-going with quarterly review		
1. PF - Admin3 2. Stephen Morton	Fraud, corruption, or error either within investment assets or benefits administration	Internal controls and processes Regular review of controls, processes and outputs by internal and external audit	2	4	8 Green		2	4	8 Green		on-going with quarterly review		Brunel provides an extra layer of scrutiny and control with respect to the activities of external fund managers and related third parties
1. PF - Admin4 2. Stephen Morton	The insolvency of an employer or other significant change in circumstances places additional liabilities on the fund and ultimately the remaining employers.	Admission agreements Guarantee bonds or other similar security	2	3	6 Green		2	3	6 Green		on-going with quarterly review		To ensure the on-going suitability of the guarantees in place a review should be undertaken after each formal valuation.

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1. PF - Admin5 2. SC Section 151 Officer		None, other than experience of other staff within the sections	3	3	9		L 2	3	6		review	and liklihood score increased following discussion at April Pension Fund Board meeting.	Size and depth of staff resources at Peninsula Pensions helps to mitigate the risk Brunel provides some extra mitigation with respect to investment asset management Additional use of consultants and advisors could be used to manage loss of internal staff																												
1. PF - Admin6 2. SC Section 151 Officer	breach of cyber security	SC and DCC internal IT security measures Additional cyber security and resiliance provided by hosting of benefits administration database and investment accounting database by outside parties		4	Amber Amber		2	4	Green 8		on-going with quarterly review																														

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1. PF - Admin7 2. SC Section 151 Officer	Breach of Data security or related data protection / GDPR issue	DCC internal IT security measures Additional cyber security and resiliance provided by hosting of benefits administration database and investment accounting database by outside parties		4	12 Amber		2	4	8 Green		on-going with quarterly review		
 PF - Admin8 SC Section Officer 	Civil Contingency Event	SC and Peninsula would follow their established business continuity plans	3	2	6 Green		3	2	6 Green		on-going with quarterly review		Amended from COVID risk December 2022 at Board's request.